



# The Reality of Digital Twins

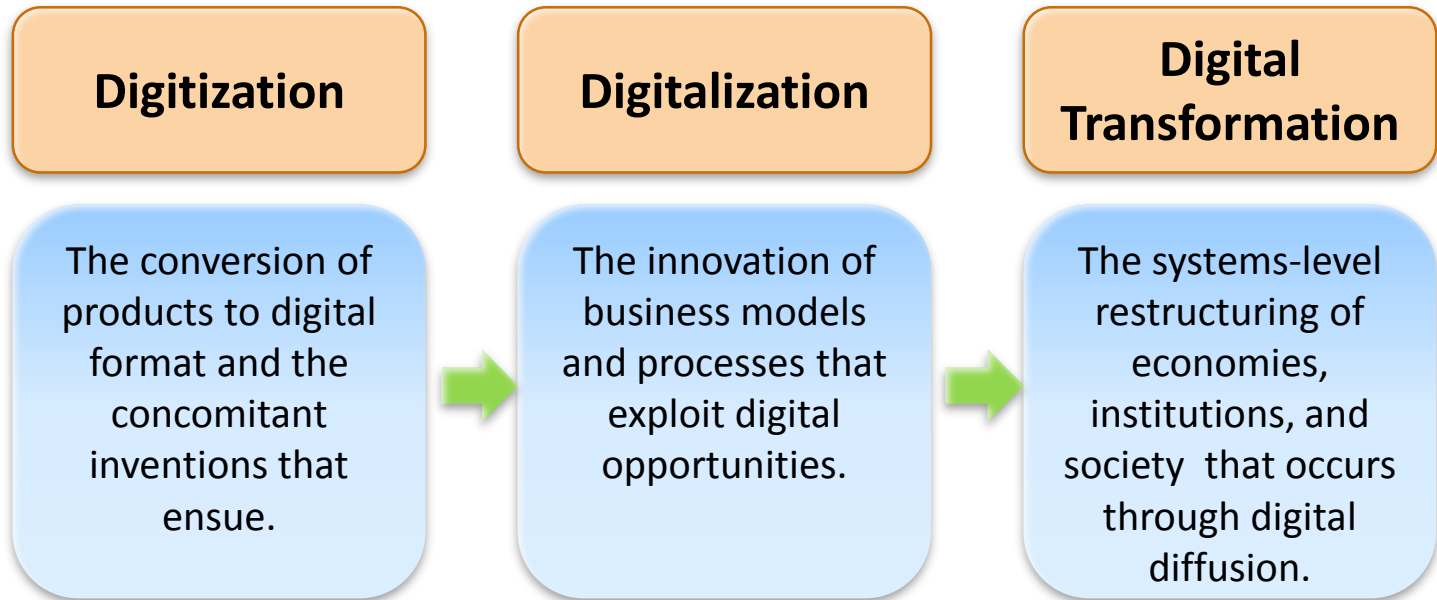
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# Outline

- Digitalization in Today' Paradigm
- What is Digital Twin?
- Purposes and Challenges
- Digital Twins in Industrial Operations
- How Digital Twins are Transforming Work

# Digitalization in Today's Paradigm

Digitization, Digitalization, Digital Transformation



Source: MIT Sloan Management Review

- **Digitization** is digital capture of information – instruments, sensors, 3D/2D/1D engineering, video, data entry.
- **Digitalization** is deriving “knowledge” and “wisdom” using processes and models.
- **Digital Transformation** is a system-level transformation of work activities”.

# NASA – Pairing and Mirroring

- A precursor to digital twin.
- Predicated by NASA's pairing technology.
- Pairing of digital objects and physical objects pioneered by NASA in early days of space exploration.
- Not a replacement of physical asset

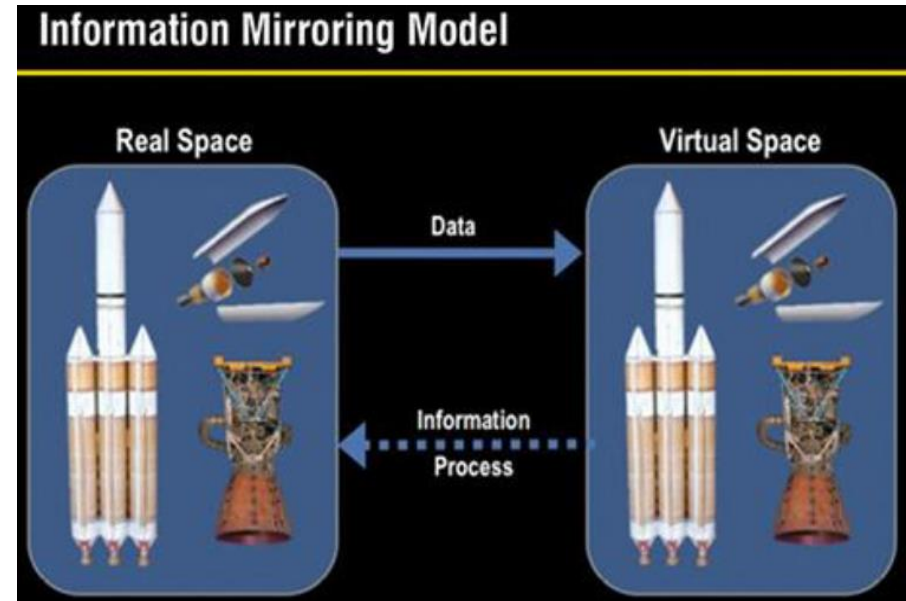


Image Source: *Mirrored Spaces* (M. Grieves, 2002)

*"The ultimate vision for the digital twin is to create, test and build our equipment in a virtual environment..."*

*"...the digital twin contains all the information that we could have by inspecting the physical build."*

– John Vickers, NASA

# What is Digital Twin?

A digital replica of a product or system, maintained as a virtual equivalent throughout the lifespan of the physical product.

*Source: MIT Europe conference, Vienna*

A dynamic software model that employs sensors and other forms of data to analyse its state, respond to changes, and improve operations.

- Donna Rhodes, MIT



*Image Source: AVEVA, Building the digital asset*

# Definitions (M. Grieves, 2002)

- **Digital Twin Prototype** is information necessary to describe and produce a physical version that duplicates the virtual version.
- **Digital Twin Instance** describes a specific corresponding physical product, remaining linked to it throughout its lifespan.
- **Digital Twin Aggregate** is an aggregation of all DTIs for a set of products.

# Purposes of Digital Twins

- Actionable – determines behavior
- Informative – provides useful and instructive information
- Predictive – predicts outcomes
- Analytic – analyzes outcomes
- Diagnostic – identifies faults
- Interrogative

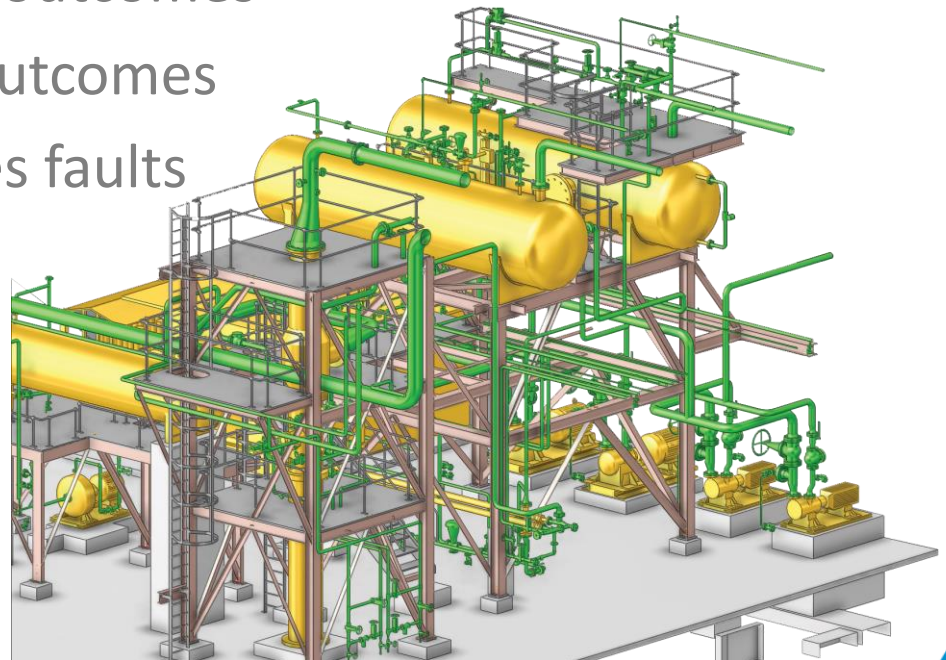


Image Source: AVEVA Engineering 3D



# Challenges

## ➤ Business Challenges:

- Models' valuation.
- Intellectual property strategy.
- Changes to traditional business model.

## ➤ Technical Challenges:

- Model complexity and scaling.
- Interoperability standards and connectivity.
- Difficulty migrating legacy products into the digital space.
- Security of information across systems

## ➤ Operational Challenges:

- Interpretation and acceptance of models as primary source of truth.
- Adoption of models as part of work process.

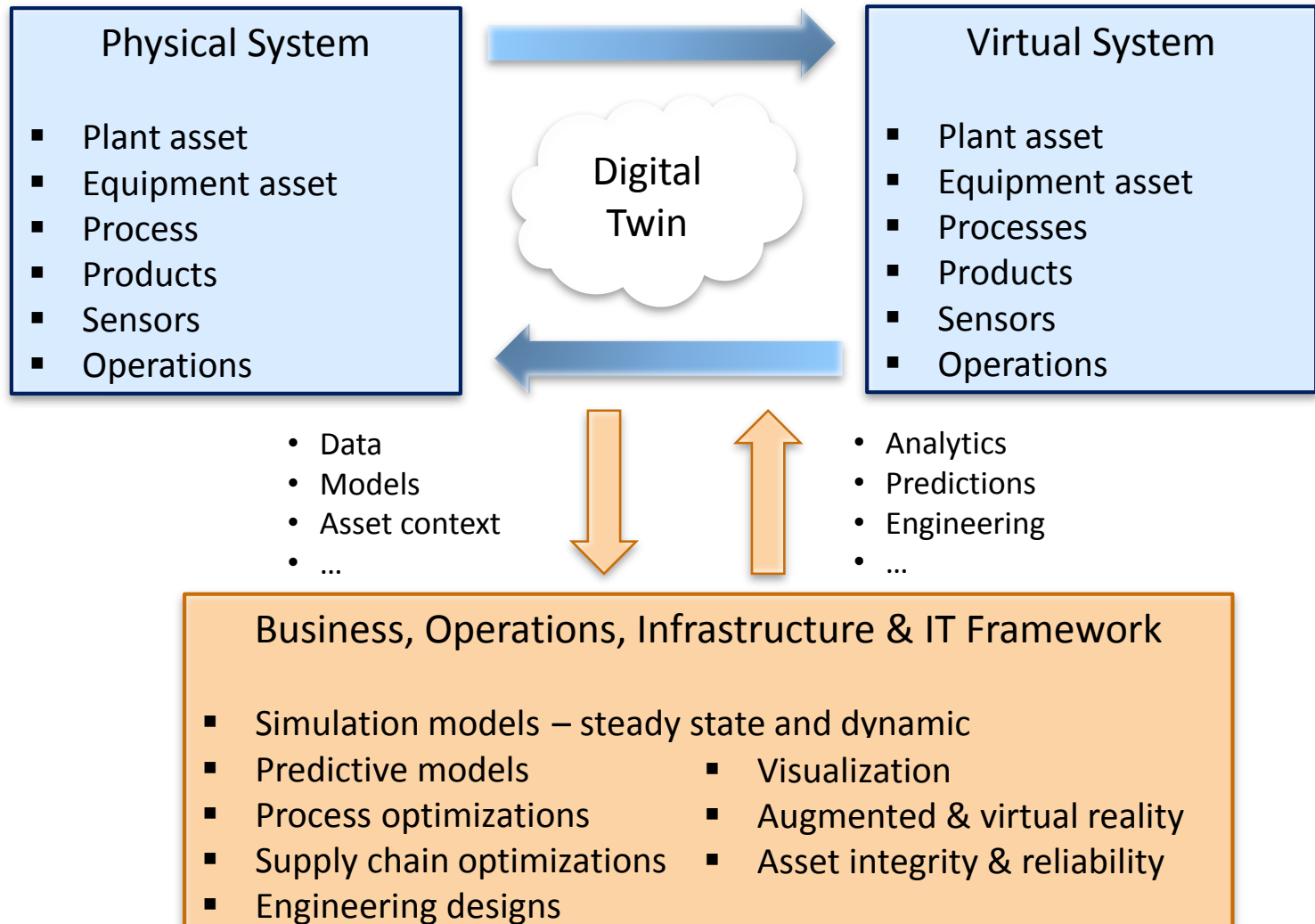
## ➤ Organizational Challenges:

- Limited training and knowledge digitalizing legacy products.
- Limited skills and experience in current work force for digitalization.
- Organizational structure not well adapting to new digital framework.

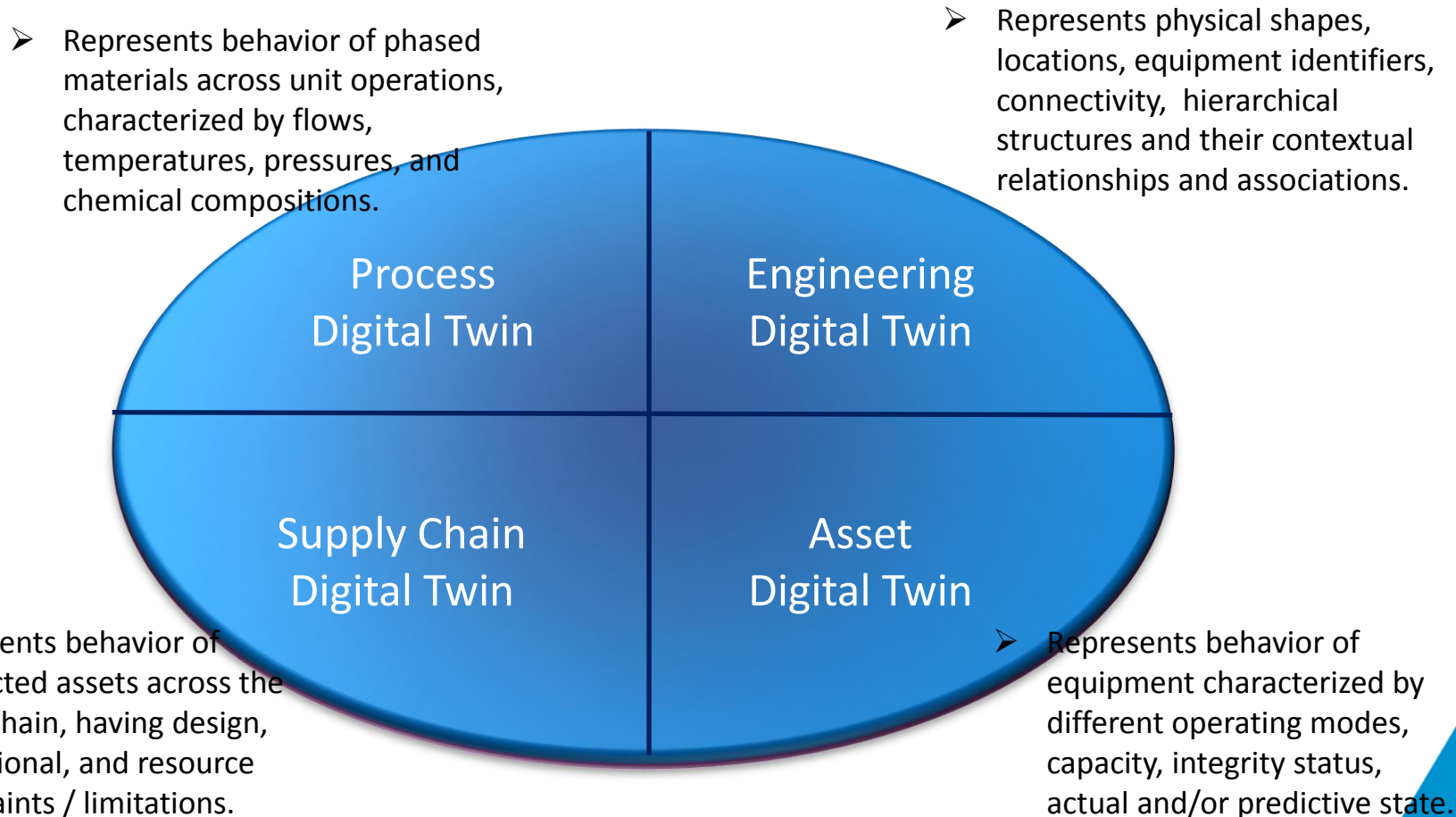


# Digital Twin in Industry 4.0

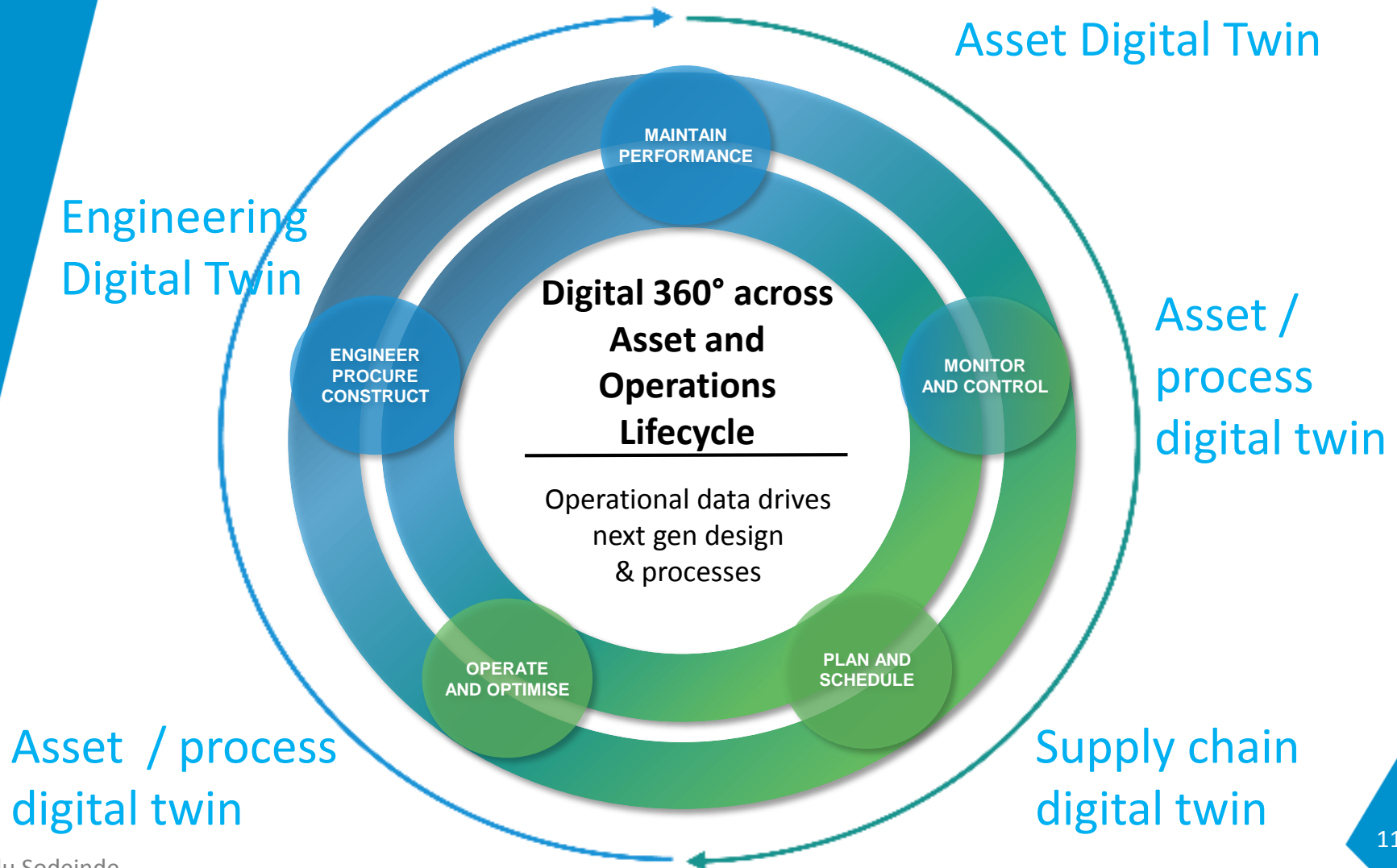
High-level representation of Digital Twin in Industry 4.0



# Digital Twins in Industrial Operations



# Continuously Adding Value



# Engineering Digital Twin

## The Digital Asset

*A rigorously detailed replica of the structures and equipment mechanicals with a rich set of context links to associated 2-D diagrams and 1-D documents and sheets.*

- For “design” – integrated asset modeling, multi-user collaboration.
- For “control” – asset maintenance, incident management, lock out/tag out.
- For “performance” – construction / retrofit progress, visual context.

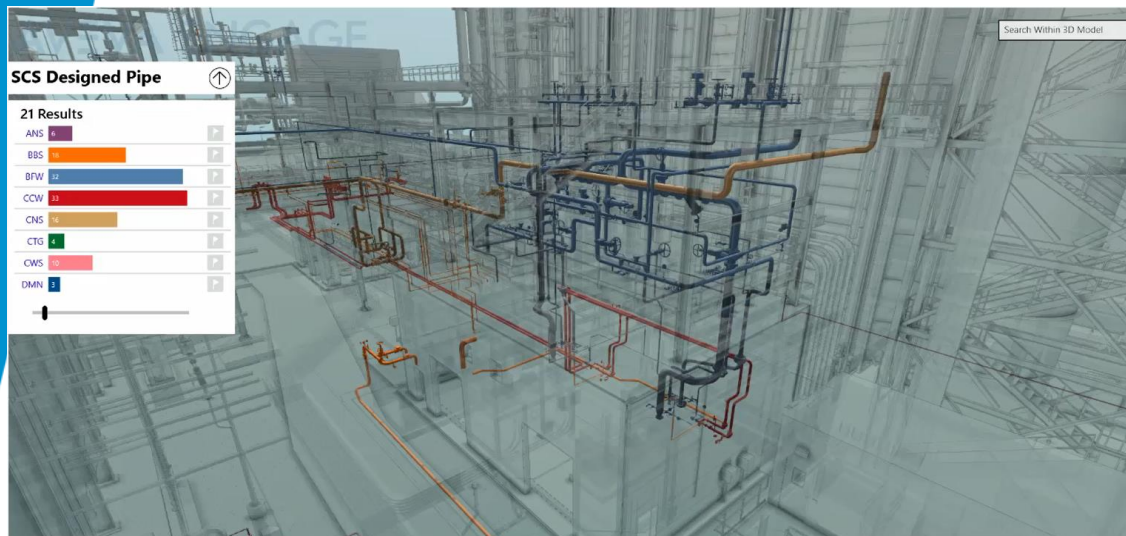


Image Source: AVEVA Engineering Model

# Asset Digital Twin

## Asset Digital Behavior

*A heuristic replica of expected behaviors used to predict and identify imminent equipment failures.*

- For “design” – equipment behavior modeling.
- For “control” – equipment monitoring of status, availability, remaining useful life.
- For “performance” – equipment predictions, integrity status.

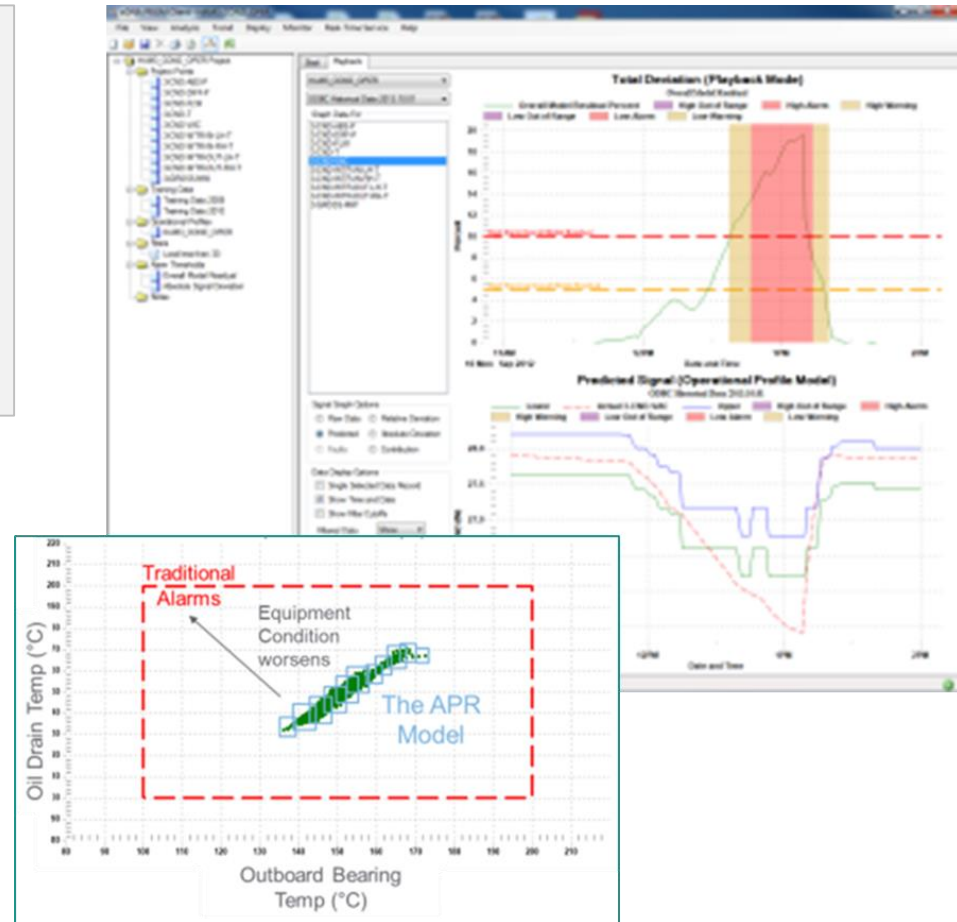


Image Source: AVEVA Asset Performance



# Process Digital Twin

## The Digital Process

*A rigorously detailed replica of process and fluid behaviors except imminent failures.*

- For “design” – plant / process design.
- For “control” – process simulation at varying conditions, real-time optimization.
- For “performance” – energy efficiency, furnace coking & yield predictions.

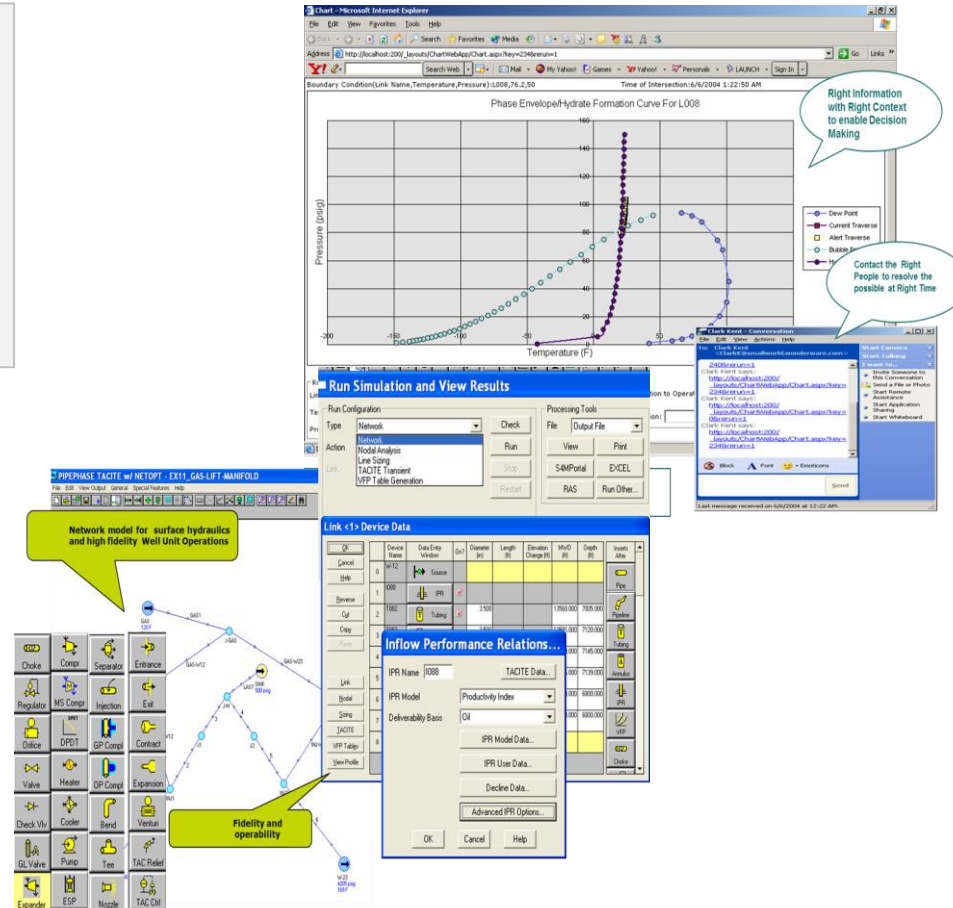


Image Source: AVEVA Process Simulation Model





# How Digital Twins are Transforming Work

## Changes “when” and “where”...

- Digital twin “brings the work to the worker” for performance degradation, flow assurance problems etc.
- Teams find and view associated information, diagrams and documents within minutes, often within seconds. “Wasted work” is minimized.

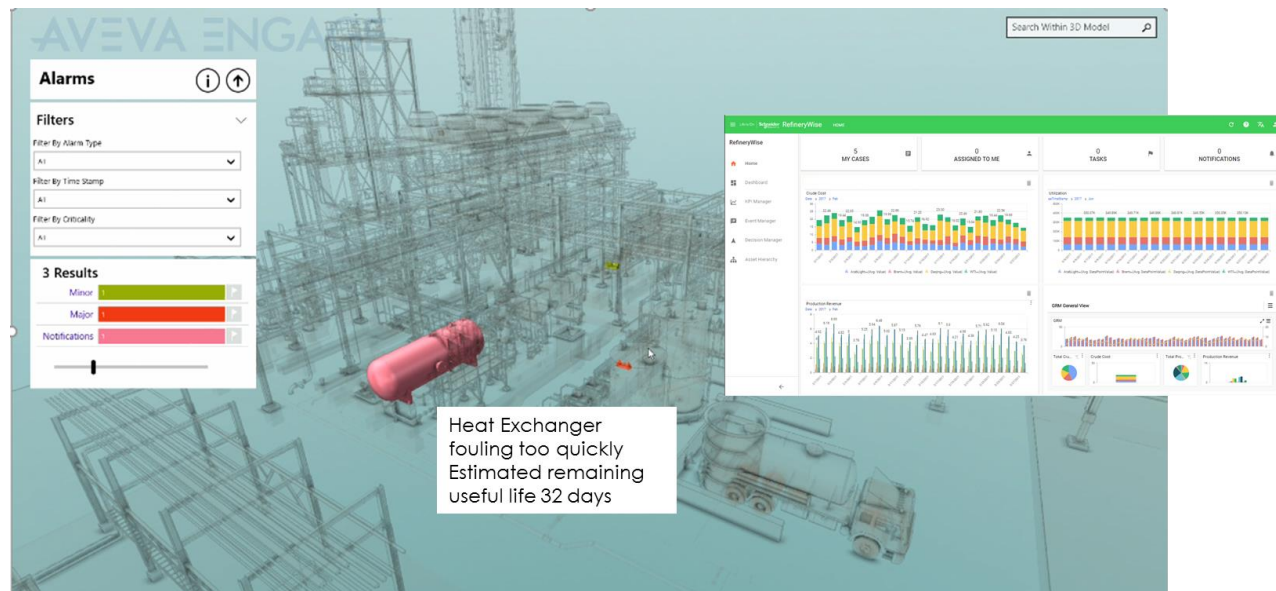


Image Source: AVEVA

# How Digital Twins are Transforming Work

Changes “when”, “where”, “which”, and “how” ...

- Digital twin “brings the work to the worker” for imminent equipment and/or asset failures.
- Knowledge library and sharing enabled. Decision making faster and more accurate.

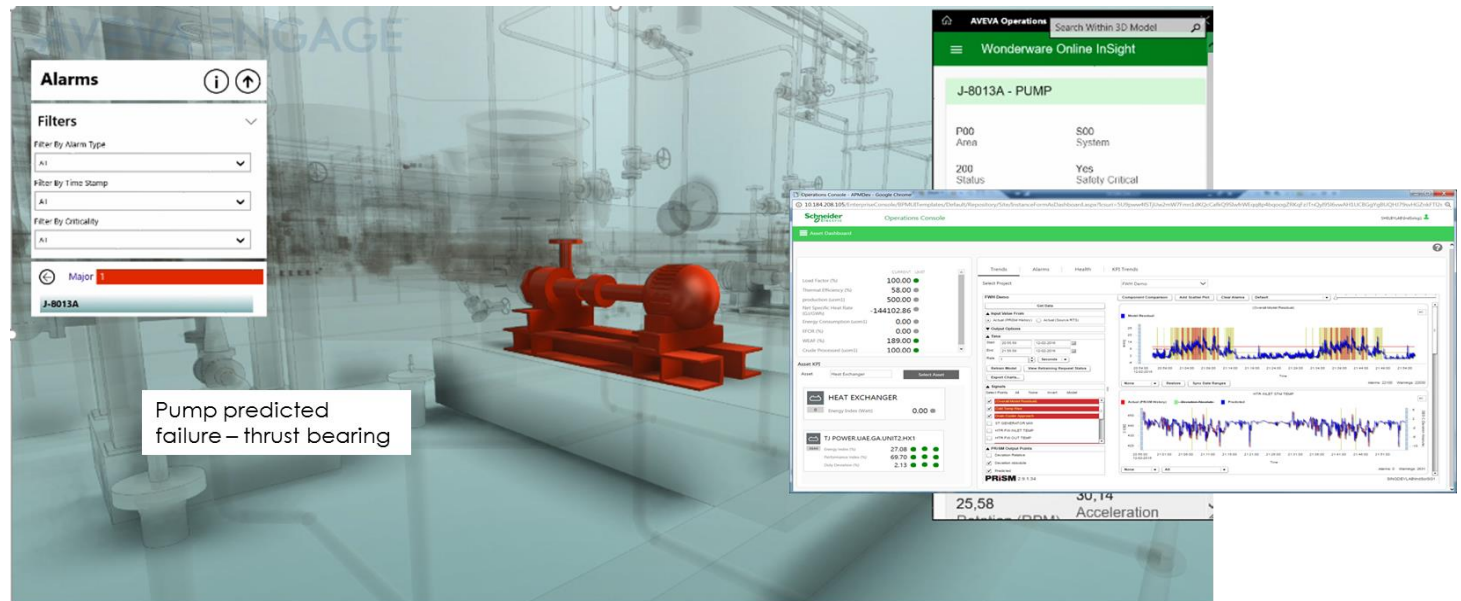


Image Source: AVEVA

# How Digital Twins are Transforming Work

Changes “when”, “where”, “which”, and “how”...

- Digital twin “guides and tracks field work procedures”, including inspections.
- Workers annotate observations directly and supervisors notified on overdues.

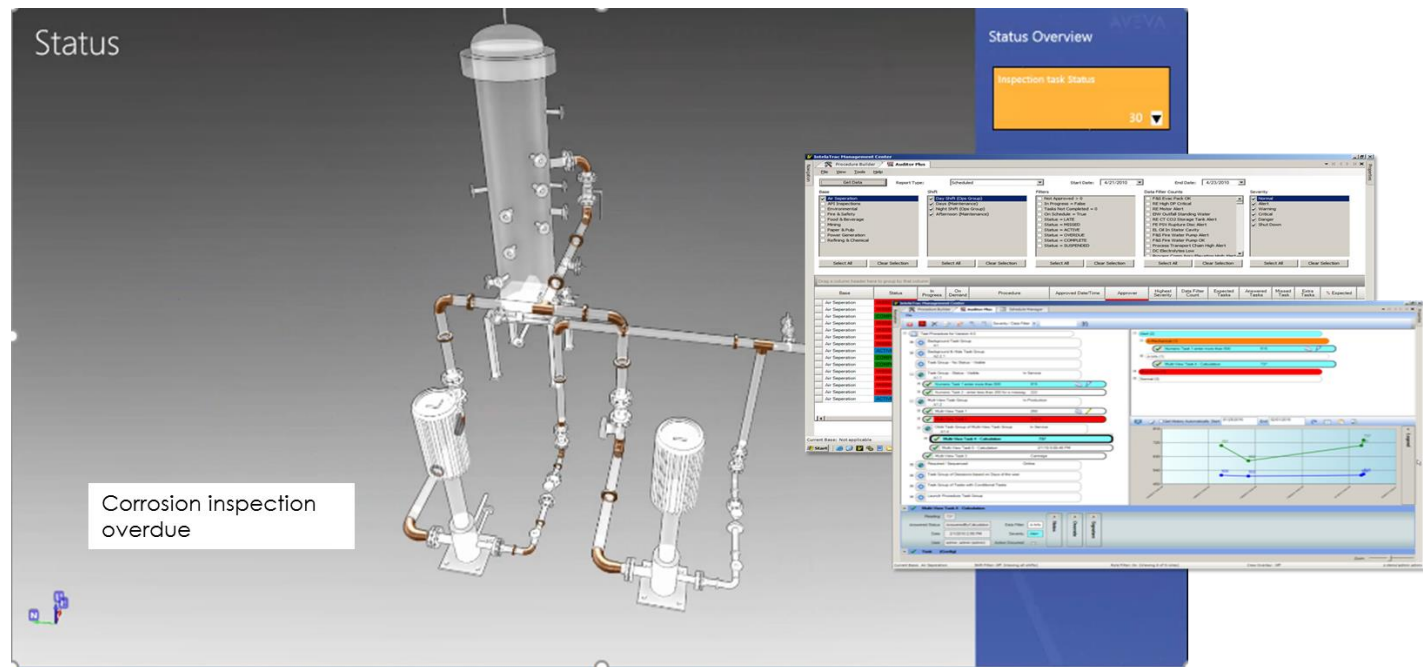


Image Source: AVEVA

# Digital Twin Enablers

- Wireless sensory technology
- Cloud computing & storage
- Hyperscale computing
- Data sciences and visual analytics
- 3<sup>rd</sup> party providers of digital toolsets & services
- Integrated IT infrastructure & information security
- Augmented and virtual reality

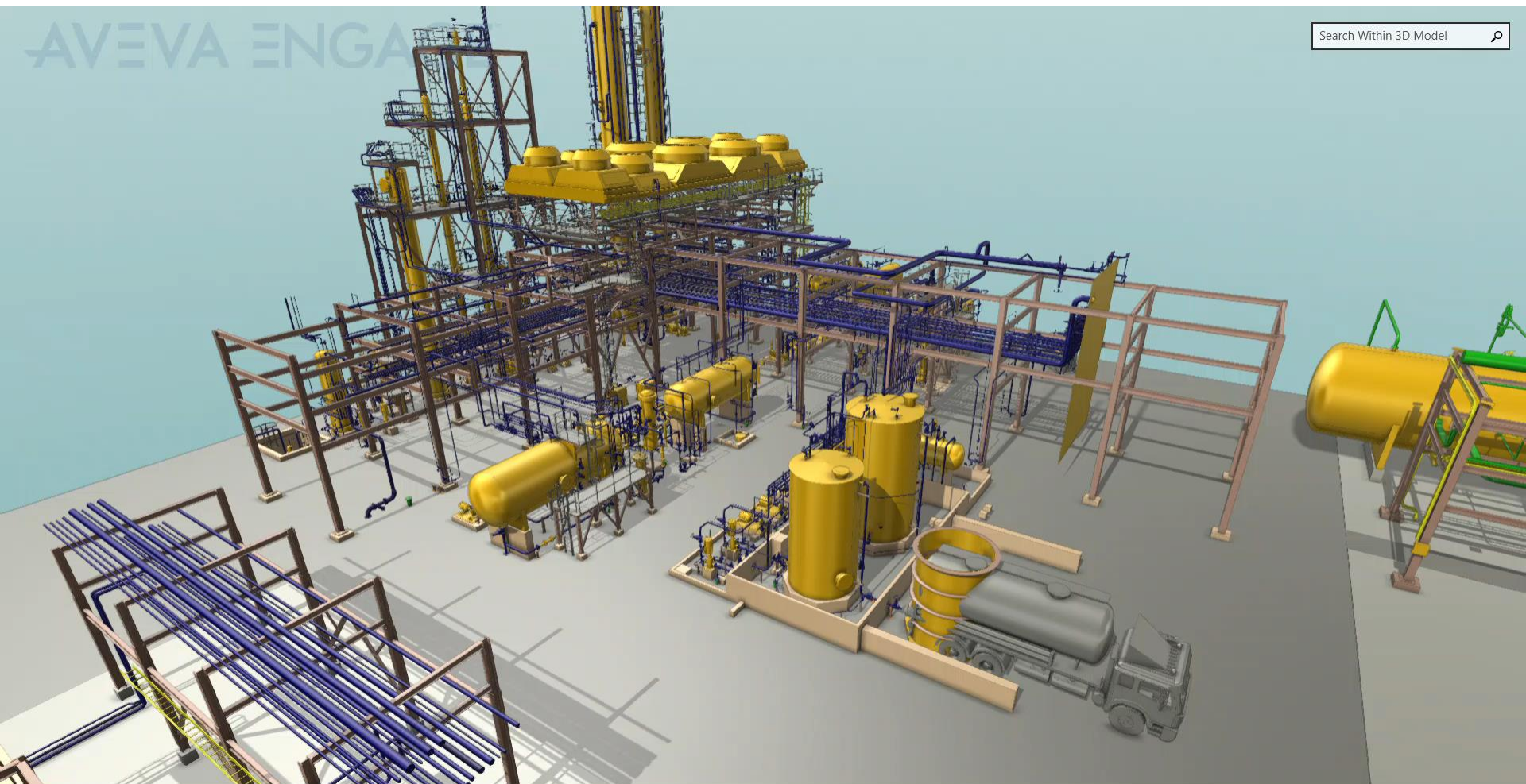
# The Emerging Digital Ecosystem

- Digital twin is four on Gartner's top ten strategic technology trends in 2019.
- Immersive world that blends virtual and physical worlds.
- Digital twins representation of billions of items and things.
  - From replica of large scale systems to small critical part components.
- A digital mesh involving processes, assets, people, devices, contents, and services.

*"The future will be characterized by smart devices delivering increasingly insightful digital services everywhere."*

– David Cearley, Gartner's Vice President Analyst





Model



Reset View



Section



Measure



Visual Query



X-Ray



Walk



Extensions



Annotate



Snap



Collection



# Imagine a Future Where Every Item has a Digital Replica...



Image credit: ANSYS

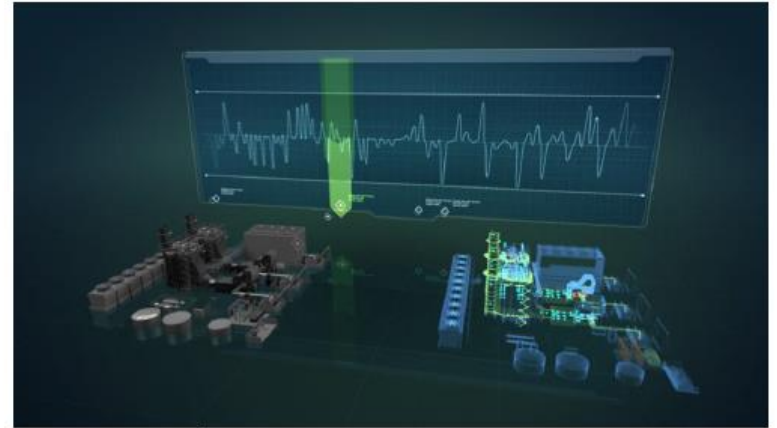


Image credit: GE Power



Image credit: GE

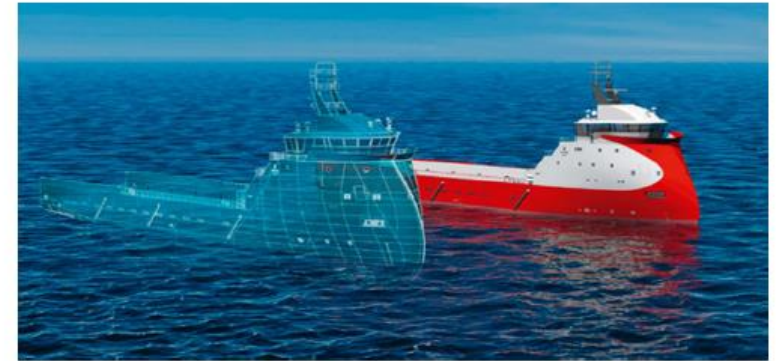


Image credit: DNV GL